

Governance Task Group

Borough Council of
**King's Lynn &
West Norfolk**



What is governance?

- The Council doing the right things, in the right way, for the right people.
- Doing this in a timely, inclusive, open, honest and accountable manner.
- Enables the Council to define and pursue its vision its vision more effectively.
- Leads to improvements in the stewardship of public money, public engagement and outcomes for people
- Ensures there are control mechanisms and that risks are managed
- Underpinned by seven core principles
- Comprises of systems, processes, culture and values.

TH précis from KLWN Code of Corporate Governance

The importance of good governance

Councils have to make decisions that will have profound, far-reaching implications both for the way that they and their partners deliver services, and on the lives of local people. This leads to;

- a shift in people's expectations of what local government does, and does not, do.
- a shift in the way that councils work with partners and contractors

Typically decisions might involve an expansion in commissioning, pooling and aligning of budgets with partners, decommissioning of services, major transformation

Local people need the confidence to know that decisions made in their name are high-quality, evidence based and considered openly and accountably.

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Components of the Governance System

- Council Constitution
- Scrutiny & Overview
- Code of Corporate Governance
- Forward plan of key decisions
- Governance structure
- Scheme of delegation
- Culture and values
- Consultation strategy



The prevailing organisational culture, behaviours and attitude will largely determine whether governance succeeds or fails



Task Group Terms of Reference
“the governance model”

BC KLWN Decision Making

**PRE
DECISION**

**REGENERATION & DEVELOPMENT
PANEL / ENVIRONMENT 7 COMMUNITY
PANEL**

Policy Development
Evidence based
Options and Alternatives
Key Decisions

INFLUENCE - Public Good

OFFICER REPORT

professional advice on applicable
law and policy

Feedback from consultation

INFLUENCE - law and policy

**DECISION
MAKER**

COUNCIL

Policy
Framework

Annual Budget &
Treasury
Management
Strategy
Corporate
Strategy
Asset
Management
Strategy
Procurement
Strategy
etc...

CABINET

Key Decisions

**LEADER/
PORTFOLIO
HOLDER**

Delegated decisions

**PLANNING &
LICENSING**

Determine applications in a quasi
- legal manner

**OFFICER
DELEGATED**

Operational

**POST
DECISION**

EXTERNAL

**SCRUTINY / CORPORATE
PERFORMANCE PANEL / AUDIT
COMMITTEE/ STANDARDS
COMMITTEE / "CALL IN"**

**APPEAL / LEGAL
PROCESS**

**HEAD OF PAID
SERVICE**

Management System

What models are available?

The Governance Model options which are available to the Council are limited by the Localism Act 2011 to three

- Leader and Cabinet
- Mayoral system
- Committee system

There is flexibility in tailoring the model and hybrids are possible

Purpose of this evening



to obtain a real understanding of the underlying practical, political and cultural issues which between them are driving the need for the Council to review and possibly change the way it does business



not about looking at the pros and cons of different structures or considering structural options

Tonight's programme

- Short presentation / scene setting Cllr
- Introduction to the World Cafe approach Cllr
- Three Questions based on the adopted BCKLWN adopted 7 core principles
- Feedback from cafe tables
- Explain what the task group will be doing next